HAMTRAMCK HOUSING COMMISSION
HAMTRAMCK, MICHIGAN
FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2004
AND
REPORTS ON COMPLIANCE AND
ON INTERNAL CONTROL

= Certified Public Accountants ==

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St. Louis, Missouri

# HAMTRAMCK HOUSING COMMISSION Hamtramck, Michigan

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#### INDEPENDENT AUDITOR'S REPORT

Board of Commissioners Hamtramck Housing Commission Hamtramck, Michigan

We have audited the accompanying basic financial statements of the Hamtramck Housing Commission, Michigan, (Commission) as of and for the year ended December 31, 2004, as listed in the table of contents. These basic financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

Except as discussed in the following paragraph, we conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Because of the weak condition of the Commission's records as they relate to fixed asset accounting and other accounting records, we were unable to validate fixed assets and other financial statement amounts. In addition, we were unable to determine the validity of these accounts through the use of alternative procedures.

In our opinion, except for the effect of such adjustments, if any, as might have been determined to be necessary had we been able to determine the validity of fixed assets, and other amounts, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Hamtramck Housing Commission, Michigan, as of December 31, 2004, and the changes in its financial position and its cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the Commission has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, *Basic Financial Statements* - and *Management's Discussion and Analysis* - for State and Local Governments, as of December 31, 2004.

In accordance with Government Auditing Standards, we have also issued our report dated July 20, 2005, on our consideration of the Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

The management's discussion and analysis on pages iii to vii is not a required part of the basic financial statements but is supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplemental information. However, we did not audit the information and express no opinion on it.

P.O. Box 16180, St. Louis, MO 63105 314-726-3308 Fax: 314-726-6308

#### **Hamtramck Housing Commission**

# Management's Discussion and Analysis (MD&A) December 31, 2004 (Unaudited)

This section of the Hamtramck Housing Commission (Commission) annual financial report presents our management's discussion and analysis of the Commission's financial performance during the fiscal year ended on December 31, 2004. This discussion and analysis is designed to assist the reader in focusing on the significant financial issues and activities and to identify any significant changes in financial position. Please read and consider the information presented in conjunction with the financial statements as a whole.

Management's Discussion and Analysis (MD&A) is an element of the new reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments issued June 1999.

For accounting purposes, the Housing Commission is classified as an enterprise fund. Enterprise funds account for activities similar to those found in the private business sector, where the determination of net income is necessary or useful to sound financial administration. Enterprise funds are reported using the full accrual method of accounting in which all assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The focus of enterprise funds is on income measurement, which, together with the maintenance of equity, is an important financial indication.

#### FINANCIAL HIGHLIGHTS

The term "net assets" refers to the difference between assets and liabilities. The Commission's total net assets as of December 31, 2004 were \$14,400,580. The net assets decreased by \$549,110, a decrease of 3.7% over the prior year.

Revenues and contributions for the Commission were \$2,221,440 for the year ended December 31, 2004. This was a decrease of \$3,238,731 or 59.3% from the prior year.

Expenses for the Commission were \$2,770,550 for the year ended December 31, 2004. This was a decrease of \$658,558 or 19.2% from the prior year.

HUD operating grants was \$1,124,739 for the year ended December 31, 2004. This was a decrease of \$271,174 or 19.4% over the prior year. Capital contributions for the Commission was \$165,246 for the year ended December 31, 2004. This was a decrease of \$2,850,670 or 94.5% over the prior year.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This annual report includes this Management Discussion and Analysis report, the Basic Financial Statements and the Notes to the Financial Statements. This report also contains the Financial Data Schedule (FDS) as referenced in the section of Supplemental Information. The Commission's financial statements are presented as fund level financial statements because the Commission only has proprietary funds.

#### Management's Discussion and Analysis (MD&A) - Continued

#### OVERVIEW OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Required Financial Statements

The financial statements of the Housing Commission report information of the Commission using accounting methods similar to those used by private sector companies. These statements offer short- and long-term financial information about its activities. The Statement of Net Assets includes all the Commission's assets and liabilities and provides information about the nature and amounts of investments in resources (assets) and obligations of the Commission creditors (liabilities). It also provides the basis for evaluating the capital structure of the Commission and assessing the liquidity and financial flexibility of the Commission.

All of the current year's revenues and expenses are accounted for in the Statement of Revenues, Expenses, and Changes in Net Assets. This statement measures the success of the Commission's operations over the past year and can be used to determine whether the Commission has successfully recovered all its costs through its user fees and other charges, profitability and credit worthiness.

The final required financial statement is the Statement of Cash Flows. The statement reports cash receipts, cash payments, and net changes in cash resulting from operations, investing and financing activities and provides answers to such questions as where did cash come from what was cash used for, and what was the change in the cash balance during the reporting period.

#### Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the basic financial statements and provide more detailed data.

#### Supplemental Information

This report also contains the Financial Data Schedule (FDS) as referenced in the section of Supplemental Information. HUD has established Uniform Financial Reporting Standards that require Housing Commission's to submit financial information electronically to HUD using the FDS format. This financial information was electronically transmitted to the Real Estate Assessment Center (REAC) for the year ended December 31, 2004 and is required to be included in the audit reporting package

#### **COMMISSION'S POSITION**

The Commission has completed the 2002 Capital Fund Program and plans to use the 2003, 2004 and 2005 capital funds for upgrading units to meet barrier free requirements, purchase of maintenance trucks, landscaping, and preparation of vacant units.

The Commission underwent major management turnover in the past fiscal year; three director changes occurred; an assistant director was terminated, several lawsuits were initiated-only one was considered and will be settled out of court. The unapproved budget and restrictions placed on Capital Funds were a result of the uncertainty in management and HUD's constraints placed on the Commission; current management has brought stability to the Commission which has been well received by HUD.

We anticipate current funding levels for operations and capital improvements will remain consistent with past years; we are striving to become untroubled and manage the Commission's resources, therefore, the Commission expects to continue to provide safe, sanitary and decent housing for the low and moderately low income senior's and families.

#### Management's Discussion and Analysis (MD&A) - Continued

#### FINANCIAL ANALYSIS

Net assets may serve, over time, as a useful indicator of a government's financial position. As stated in the following table, assets exceeded liabilities by \$14,400,580 at the close of the year ended December 31, 2004 down from \$14,949,690 in 2003. The decrease in net assets of \$549,110 was due to the change in net assets.

The unrestricted net assets were \$980,748 as of December 31, 2004. This amount may be used to meet the Commission's ongoing obligations. The Commission had no net assets classified as restricted that are subject to external restrictions on how they may be used. At the end of the current fiscal year, the Commission is able to report positive balances in all categories of net assets. The same situation held true for the prior fiscal year.

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# CONDENSED STATEMENTS OF NET ASSETS DECEMBER 31,

	_	2004	 2003		Dollar Change	Percent Change
Current and other assets	\$	1,412,289	\$ 1,468,835 13,877,229	\$	(56,546) (457,397)	-3.9% -3.3%
Capital assets Total Assets	_	13,419,832 14,832,121	 15,346,064	_	(513,943)	-3.3%
Current liabilities		413,711	331,093		82,618	25.0%
Noncurrent liabilities		17,830	65,281		(47,451)	-72.7%
Total Liabilities		431,541	396,374	_	35,167	8.9%
Net Assets						
Invested in capital assets		13,419,832	13,877,229		(457,397)	-3.3%
Unrestricted		980,748	1,072,461		(91,713)	-8.6%
Total Net Assets	<b>s</b>	14,400,580	\$ 14,949,690	\$	(549,110)	-3.7%

The largest portion of the Commission's net assets reflects its investment in capital assets (e.g. land, buildings and equipment) less accumulated depreciation. The Commission uses these capital assets to provide service and consequently these assets are not available to liquidate liabilities or other spending.

While the Statement of Net Assets shows the change in financial position of net assets, the Statements of Revenues, Expenses, and Changes in Net Assets provides answers as to the nature and source of these changes.

As can be seen in the table on the following page total revenues and contributions decreased by \$3,238,731 primarily due to decreases in rental revenue, HUD operating grants and capital contributions.

HUD operating grants are a result of requisitioning eligible funds. HUD operating grants received are a result of calculations under the Performance Funding System and Capital contributions authorized and obligated during the year; however, due to the Commission being deemed troubled, and numerous management changes during the year, HUD froze the grants and contributions for most of the year. The result of HUD's action was that some grant and contributions awards were unavailable until late in the year. The current administration is working with HUD to resolve issues concerning the management of the Commission; HUD is in the process of releasing grants which have been awarded but not released due to past practices.

# Management's Discussion and Analysis (MD&A) - Continued

# FINANCIAL ANALYSIS (CONTINUED)

#### CONDENSED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS DECEMBER 31,

	2004	2003	Dollar Change	Percent Change
Revenues and Contributions				
Operating - non-operating -capital				
contributions:	m 011.40£	\$ 1,018,051	(106,646)	-10.5%
Rental revenue	\$ 911,405		(271,174)	-19.4%
HUD operating grants	1,124,739	1,395,913	(2,314)	-83.2%
Interest income	466	2,780	` ' '	
Capital Contributions	165,246	3,015,916	(2,850,670)	-94.5%
Other income	19,584	27,511	(7,927)	-28.8%
Total Revenues and Contributions	2,221,440	5,460,171	(3,238,731)	-59.3%
Expenses				0.001
Personal services	929,317	959,940	(30,623)	-3.2%
Utilities	589,122	549,916	39,206	7.1%
Operations and maintenance	250,431	889,437	(639,006)	-71.8%
Non routine maintenance		(9,485)	9,485	-100.0%
Insurance	128,057	114,397	13,660	11.9%
Payment in lieu of taxes	36,439	46,814	(10,375)	-22.2%
Other supplies and expenses	214,541	589,241	(374,700)	-63.6%
Depreciation	622,643	288,878	333,765	115.5%
Total Expenses	2,770,550	3,429,138	(658,588)	-19.2%
Change in net assets	(549,110)	2,031,033	(2,580,143)	
Beginning net assets	14,949,690	12,918,657	2,031,033	
Ending net assets	\$ 14,400,580	\$14,949,690	\$ (549,110)	

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Total expenses decreased by \$658,588 due to decreases in personal services, operations and maintenance and other supplies and expenses. These decreases were due to the elimination of the assistant director position, discontinuing consulting fees, the reclassification of cost to capital fund programs and the termination of several long term employees, which resulted in an adjustment to compensated absence. Utilities, non-routine maintenance and insurance increased for the year 2004.

#### CAPITAL ASSETS

Capital Assets - The Hamtramck Housing Commission's investment in capital assets, as of December 31, 2004 amounts to \$13,419,832 (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, equipment and construction in progress.

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# CAPITAL ASSETS NET OF ACCUMULATED DEPRECIATION DECEMBER 31,

*		2004	•	2003	Ϊ	Oollar Change
Land	\$	184,325	\$	184,325	\$	
Building		16,463,944		10,381,367		6,082,577
Furniture, equipment and machinery- dwelling		321,812		321,812		
Furniture, equipment and machinery- administration		496,057		496,057		
Leasehold improvements		483,753		483,753		
Construction in progress		693,023		6,610,354	_	(5,917,331)
		18,642,914		18,477,668		165,246
Accumulated depreciation		5,223,082	_	4,600,439	_	622,643
Total	\$_	13,419,832	\$	13,877,229	\$_	(457,397)

The total decrease in the Commission's capital assets for the current fiscal year was \$457,397 in terms of net book value. The Commission has \$349,976 available in Capital Funds and \$146,695 in Comprehensive Grant Program to draw down and spend in the future.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

The Housing Commission is primarily dependent upon HUD for the funding of operations; therefore, the Housing Commission is affected more by the Federal budget than by local economic conditions. The funding of programs could be significantly affected by the 2005 Federal budget.

#### REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of the Commission's finances for all those with an interest in its finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to Kevin Krondrat, Executive Director; Hamtramck Housing Commission; 12025 Dequindre; Hamtramck, Michigan 48212.

## Hamtramck, Michigan

#### STATEMENT OF NET ASSETS

## December 31, 2004

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ASSETS	
Current Assets:	
Cash and cash equivalents	\$ 98,024.32
Receivable - net of allowances:	70,024.52
Accounts	1,246,724.54
Prepaid expenses	67,540.14
Total Current Assets	1,412,289.00
Noncurrent Assets:	
Capital assets:	
Land, improvements, and construction in progress	877,348.03
Other capital assets, net of depreciation	12,542,484.04
Total capital assets- net	13,419,832.07
Total Noncurrent Assets	13,419,832.07
Total Assets	\$ <u>14,832,121.07</u>

## Hamtramck, Michigan

# STATEMENT OF NET ASSETS (CONTINUED)

LIABILITIES	
Current Liabilities:	
Accounts Payable	\$ 162,403.68
Accrued compensated absences	1,981.16
Tenant security deposit liability	71,117.50
Deferred revenues	178,208.10
Total Current Liabilities	413,710.44
Noncurrent Liabilities:	
Accrued compensated absences	17,830.40
Total Noncurrent Liabilities	17,830.40
Total Liabilities	431,540.84
NET ASSETS	
Invested in capital assets	13,419,832.07
Unrestricted	980,748.16
Total Net Assets	14,400,580.23
Total Liabilities and Net Assets	\$ <u>14,832,121.07</u>

#### Hamtramck, Michigan

# STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS

## For Year Ended December 31, 2004

Operating Revenues:	•
Rental revenue	\$ 911,405.48
Operating subsidies- HUD grants	1,124,738.67
Other revenues	19,583.86
The state of the s	-
Total operating revenues	2,055,728.01
Operating Expenses:	
Personal services	929,317.38
Utilities	589,121.66
Operations and maintenance	250,430.54
Insurance	128,056.86
Payment in lieu of taxes	36,439.00
Other supplies and expenses	214,541.43
Depreciation	622,642.89
Total operating expenses	2,770,549.76
Operating income (loss)	(714,821.75)
Non-operating revenues (expenses):	
Interest and investment earnings	465.87
Net non-operating revenues (expenses)	465.87
Income (loss) before other revenues, expenses, gains, losses and transfers	(714,355.88)
Capital contributions	165,246.05
Change in net assets	(549,109.83)
Net assets at beginning of year	14,949,690.06
Net assets at end of year	\$ 14,400,580.23

See notes to financial statements

# Hamtramck, Michigan

# STATEMENT OF CASH FLOWS

# For Year Ended December 31, 2004

Cash flows from operating activities:	•
Cash received from tenants	<b>#</b> 005.150.15
Cash received from HUD grants- operating	\$ 935,152.47
Cash received from other operating activities	1,124,738.67
Cash payments for goods and services	19,583.86
Cash payments to employees-salaries	(1,173,314.19)
Cash payments for employee benefit contributions	(649,974.77)
Cash payments for in lieu of property taxes	(332,065.58)
2-35 payments for in field of property taxes	(46,814.00)
Net cash provided (used) by operating activities	44.00
1 y - y operating neutrinos	(122,693.54)
Cash flows from capital and related financing activities:	
Capital contributions	215 850 22
Payments for capital assets	215,850.33
	(95,839.07)
Net cash (used) for capital and related financing activities	120,011.26
Cash flows from investing activities:	
Interest and dividends	
· · · · · · · · · · · · · · · · · · ·	465.87
Receipts (payments) from tenant security deposits	(11,337.53)
Not cook manifest (co. 1) C.	
Net cash provided (used) from investing activities	(10,871.66)
Not increase (days and )	•
Net increase (decrease) in cash and cash equivalents	(13,553.94)
Cash and cash equivalents at beginning of year	111,578.26
Cash and cash equivalents at end of year	
own and own odatamons at end of New	\$ <u>98,024.32</u>
Noncock Investige Control of the	
Noncash Investing, Capital and Financing Activities: Acquisition of capital assets on account	
required of capital assets on account	\$ <u>69,406.98</u>

# Hamtramck, Michigan

# STATEMENT OF CASH FLOWS (CONTINUED)

For Year Ended December 31, 2004

Reconciliation of operating income (loss) to net cash provided (used) by operating activities:

trada (asea) by operating activities.	
Operating income (loss)	\$ (714.821.75)
Adjustments to reconcile operating income to net cash provided	\$ (714,821.75)
(used) by operating activities:	
Depreciation expense	600 640 0-
Changes in assets and liabilities:	622,642.89
Receivables	<b>45 5</b> 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Prepaid expenses	(3,810.94)
Accounts and other payables	(3,801.14)
Deferred revenues	2,262 <i>.</i> 44
Compensated absences	27,557.93
Somponiation and energy	(52,722.97)
Net cash provided (used) by operating activities	° (129 (02 (A)
	\$ <u>(122,693.54)</u>

#### Hamtramck, Michigan

## NOTES TO THE BASIC FINANCIAL STATEMENTS

#### December 31, 2004

#### NOTE 1 - Summary of Significant Accounting Policies

The Hamtramck Housing Commission (Commission) is a non-profit entity established to provide low-rent housing, under the low rent program Annual Contributions Contract for qualified individuals in accordance with the rules and regulations prescribed by the Department of Housing and Urban Development and other Federal agencies.

The Housing Commission complies with generally accepted accounting principles (GAAP). GAAP includes all relevant Governmental Accounting Standards Board (GASB) pronouncements. In the financial statements for the proprietary fund, Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, have been applied unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails. For enterprise funds, GASB Statement Nos. 20 and 34 provide the Housing Commission the option of electing to apply FASB pronouncements issued after November 30, 1989, except for those that conflict with or contradict a GASB pronouncement. The Housing Commission has elected not to apply those pronouncements. The accounting and reporting framework and the more significant accounting policies are discussed in subsequent subsections of this Note. For the fiscal year ended December 31, 2004, the Housing Commission implemented the new financial reporting requirements of GASB Statement No 34. As a result, an entirely new financial presentation format has been implemented.

#### 1a. Financial Reporting Entity

The Housing Commission's financial reporting entity comprises the following:

Primary Government:

Housing Commission

In determining the financial reporting entity, the Housing Commission complies with the provisions of GASB Statement No. 14 as amended by GASB no 39, "The Financial Reporting Entity," and includes all component units, if any, of which the Housing Commission appointed a voting majority of the units' board; the Housing Commission is either able to impose its will on the unit or a financial benefit or burden relationship exists. There are no agencies, organizations or activities meeting this criteria.

#### 1b. Basis of Presentation

Financial statements of the reporting entity's programs are organized and reported as an enterprise fund and are accounted for by providing a set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Enterprise funds are used to account for business-like activities provided to its tenants. These activities are financed primarily by user charges and/or Federal funding and the measurement of financial activity focuses on net income measurement similar to the private sector. The reporting entity includes all of the Commission's programs as an enterprise fund.

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

#### NOTE 1 - Summary of Significant Accounting Policies (Continued)

#### 1b. Basis of Presentation (Continued)

Following is a description of the Commission's programs:

Program

**Brief Description** 

Low Rent

Accounts for activities of the Public and Indian Housing program which HUD provides an annual subsidy to help public housing agencies (PHAs) pay some of the cost of operating and maintaining public housing units.

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Comprehensive Grant

Program

Accounts for activities of the primary source of Comprehensive Grant funds for physical improvements to public housing units and for improvements to the management and operational practices of existing public housing projects, operating more than 250 units.

Capital Fund Program

Accounts for activities of the Capital Fund which provides funds to housing authorities to modernize public housing developments.

#### 1c. Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

#### Measurement Focus

In the financial statements, the "economic resources" measurement focus is used as follows:

The proprietary fund utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net assets.

#### **Basis of Accounting**

In the financial statements, the proprietary fund utilizes the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used.

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

# NOTE 1 - Summary of Significant Accounting Policies (Continued)

#### 1d. Assets, Liabilities, and Equity

#### Cash

For the purpose of the Statement of Net Assets, "cash and cash equivalents" includes all demand, savings accounts, and certificates of deposits or short-term investments with an original maturity of three months or less. For the purpose of the Statement of Cash Flows, "cash and cash equivalents" include all demand and savings accounts, and certificates of deposit or short-term investments with an original maturity of three months or less.

## Interprogram Receivables and Payables

During the course of operations, numerous transactions occur within individual programs that may result in amounts owed between these programs. Offsetting interprograms are eliminated for financial statement presentation.

#### Receivables

Receivables consist of all revenues earned at year-end and not yet received. Tenant accounts receivable, accrued interest receivable and accounts receivable from U.S. Department of Housing and Urban Development compose the majority of receivables. Allowances for uncollectible accounts receivable are based upon historical trends and the periodic aging of accounts receivable.

# **Budgets and Budgetary Accounting**

The Commission adopts a formal operating budget each year for it's operating programs and on a project length basis for it's capital expenditures which are approved by the Board of Commissioners and submitted to the Department of Housing and Urban Development for their approval, if required.

#### **Estimates and Assumptions**

The Commission uses estimates and assumptions in preparing financial statements. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses.

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

# NOTE 1 - Summary of Significant Accounting Policies (Continued)

## 1d. Assets, Liabilities, and Equity (Continued)

#### Capital Assets

The accounting treatment over property, plant, and equipment (capital assets) is as follows:

In the financial statements, capital assets purchased or acquired with an original cost of \$500.00 or more are accounted for as capital assets. All capital assets are valued at historical cost, or estimated historical cost if actual is unavailable, except for donated capital assets which are recorded at their estimated fair value at the date of donation.

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Depreciation of all exhaustible capital assets is recorded as an allocated expense depending on the program where the asset is shown, in the Statement of Revenues, Expenses and Changes in Net Assets, with accumulated depreciation reflected in the Statement of Net Assets. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The amount of \$1,057,858 will be depreciated beginning next year when it will be transferred to the Low Rent Program from the Capital Fund Program. The range of estimated useful lives by type of asset is as follows:

Buildings	40	vears
Furniture, equipment and machinery - dwelling	7	
	'	years
Furniture, equipment and machinery - administration	7 - 10	years
Leasehold improvements	15	years

#### Compensated Absences

The Housing Commission's policies regarding vacation time permit employees to accumulate earned but unused vacation leave. The liability for these compensated absences is recorded as short-term and long-term liabilities based on historical trends. In accordance with the provisions of GASB Statement No. 16, no liability is recorded for non-vesting accumulating rights to receive sick pay benefits.

#### **Equity Classifications**

Equity is classified as net assets and displayed in two components:

- a. Invested in capital assets, net of related debt—Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowing that are attributable to the acquisition, construction, or improvement of those assets. The Commission had no related debt.
- b. Unrestricted net assets—All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

#### Hamtramck, Michigan

## NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

### NOTE 1 - Summary of Significant Accounting Policies (Continued)

#### 1e. Revenues, Expenditures, and Expenses

#### **Operating Revenues and Expenses**

Operating revenues and expenses are those that result from providing services and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing, or investing activities.

Non-operating revenues and expenses are those that are not operating in nature.

#### **Interfund Transfers**

For the purposes of the Statement of Revenues, Expenses and Change in Net Assets, all interfund transfers between individual programs, if any, have been eliminated.

#### NOTE 2 - Stewardship, Compliance, and Accountability

The Commission and its component units, if any, are subject to various federal, state, and local laws and contractual regulations. An analysis of the Commission's compliance with significant laws and regulations and demonstration of its stewardship over Commission resources follows.

#### 2a. Program Accounting Requirements

The Commission's complies with all state and local laws and regulations requiring the use of separate programs. The programs used by the Commission are as follows:

Program	Required By
Public and Indian Housing	U.S. Department of Housing and Urban Development
Capital Fund Program	U.S. Department of Housing and Urban Development
Comprehensive Grant Program	U.S. Department of Housing and Urban Development

#### 2b. Deposits Laws and Regulations

In accordance with state law, all uninsured deposits of the Commission in financial institutions must be secured with acceptable collateral valued at the lower of market or par. All financial institutions pledging collateral to the Commission must have a written collateral agreement. As reflected in Note 3a., all deposits were fully insured or collateralized.

## Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

# NOTE 2 - Stewardship, Compliance, and Accountability (Continued)

#### 2c. Revenue Restrictions

The Commission has various restrictions placed over certain revenue sources. The primary restricted revenue sources include:

Revenue Source Comprehensive Grant Program Capital Fund Program

Legal Restrictions of Use Modernization Modernization

For the year ended December 31, 2004, the Commission complied, in all material respects, with these revenue restrictions.

# NOTE 3 - Detail Notes on Transaction Classes/Accounts

The following notes present detail information to support the amounts reported in the basic financial statements for its various assets, liabilities, equity, revenues, and expenditures/expenses.

3a. Cash

#### Deposits

The Commission's policies regarding deposits of cash are discussed in Note 1d. The table presented below is designed to disclose the level of custody credit risk assumed by the Commission based upon how its deposits were insured or secured with collateral at December 31, 2004. The categories of credit risk are defined as follows:

Category 1—Insured by FDIC or collateralized with securities held by the Commission (or public trust) or by its agent in its name

Category 2—Uninsured but collateralized with securities held by the pledging financial institution's trust department or agent in the Commission's name

Category 3—Uninsured and uncollateralized; or collateralized with securities held by the pledging financial institution, or by its trust department or agent but not in the Commission's name; or collateralized with no written or approved collateral agreement

•	Custody Credit Risk	Total
Type of Deposits	Total Bank Category Category Category Balance 1 2 3	Carrying Value
Demand deposits	\$ <u>104,329.71</u> \$ <u>104,329.71</u> \$ <u>      \$</u>	\$97,924.32
Total Deposits	\$ <u>104,329.71</u> \$ <u>104,329.71</u> \$ <u> </u>	\$97,924.32

#### Hamtramck, Michigan

#### NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

#### NOTE 3 - Detail Notes on Transaction Classes/Accounts (Continued)

#### 3b. Accounts Receivable

Receivables detail at December 31, 2004, is as follows:

Tenant accounts receivable	\$ 54,449.45
Allowance for doubtful accounts	(5,500.00)
Tenants accounts receivable - net	48,949.45
Accounts receivable - HUD	1,197,775.09
	\$ 1,246,724.54

#### 3c. Capital Assets

Capital asset activity for the year ended December 31, 2004, was as follows:

	Balance January 1, 2004	Ad	ditions	<u>.</u>	(Retirements)	_	Transfers in (out)	-	Balance December 31, 2004
Land Building	\$ 184,325.00 10,381,367.00		 57,858.00	\$		\$	5,024,718.94	\$	184,325.00 16,463,943.94
Furniture, equipment and machinery- dwelling Furniture, equipment and	321,812.10		******				_		321,812.10
machinery- administration Leasehold improvements	496,057.02 483,753.00				<del></del>				496,057.02 483,753.00
Construction in progress	6,610,353.92			_	(892,611.95)	_(	5,024,718.94)	-	693,023.03
	18,477,668.04	\$_1,0	57,858.00	\$_	(892,611.95)	\$_	Manager of the second s		18,642,914.09
Accumulated depreciation	4,600,439.13	\$62	22,642.89	\$_		\$=		_	5,223,082.02
Total	\$ 13,877,228.91							\$_	13,419,832.07

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

December 31, 2004

# NOTE 3 - Detail Notes on Transaction Classes/Accounts (Continued)

## 3d. Accounts Payable

Payables are composed of payables to vendors and other government as follows:

 Vendors
 \$ 139,358.30

 Other government - PILOT
 23,045.38

 \$ 162,403.68

#### 3e. Compensated Absences

Accumulated unpaid compensated absences are accrued. The liability for compensated absences at December 31, 2004 is \$19,811.56.

## 3f. Non-current Liabilities

As of December 31, 2004, the non-current liabilities are comprised of the following:

Accrued compensated absences - non current portion \$\frac{17,830.40}{\$\frac{17,830.4

The following is a summary of changes in non-current liabilities for the year ended December 31, 2004:

	Balance January 1, 2004	Additions	Deductions	Balance December 31, 2004	Amounts Due within One Year
Accrued compensated absences	\$65,281.08	\$	\$ <u>(47,450.68)</u>	\$ 17,830.40	\$ <u>1,981.16</u>
Total	\$ 65,281.08	B	\$ (47,450.68)	\$17,830.40	\$ 1,981.16

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

December 31, 2004

# NOTE 3 - Detail Notes on Transaction Classes/Accounts (Continued)

# 3g. Interprogram Transactions and Balances

Operating Transfers

Dalifferent version and	Transfers in	Transfers out
Public and Indian Housing - Low Rent Capital Fund Program	\$ 136,343.69 \$ 	136,343.69
Total	\$ <u>136,343.69</u> \$	136,343.69

Transfers are used to move revenues from the program that is authorized to transfer them to the program in accordance with budgetary authorizations.

Interprogram Receivable/Payable

Public and Indian Housing - Low-Rent	\$ 981,673.46
Capital Fund Program	(1,128,368.11)
Comprehensive Grant Program	146,694.65
Total	\$

#### NOTE 4 - Other Notes

#### 4a. Employee Retirement Plan

Defined Contribution Plan: The Commission has also provided a defined contribution plan. The defined contribution plan is available to all full-time employees not already participating in another plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan, investment earnings, and forfeitures of other participants' benefits that may be allocated to such participant's account. Benefits vest after ten years of service. The Commission contributed 5 percent of covered payroll for certain employees during fiscal year 2004. Currently no contribution is made by the employer. Pension contributions for employee and employer totaled \$23,871.39 for the year ended December 31, 2004.

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

#### December 31, 2004

## NOTE 4 - Other Notes (Continued)

#### 4b. Risk Management

The Commission is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees health and life; and natural disasters. The Commission wanages these various risks of loss as follows:

a.	Type of Loss Torts, errors and omissions	Method Managed Purchased insurance with Housing Authority Risk Management.
ь.	Injuries to employees (workers' compensation)	Purchased insurance with Accident Fund Co. Claims are administered by Accident Fund Co.
c.	Physical property loss and natural disasters	Purchased commercial insurance with \$5,000 deductibles.
d.	Health and life	Purchased health insurance with Blue Cross Blue Shield; Life insurance is provided by Reliastar Co.

Management believes such coverage is sufficient to preclude any significant uninsured losses to the Commission. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

## 4c. Commitments and Contingencies

#### Commitments—Construction

At December 31, 2004, the Commission had the following pending construction projects in progress:

		Funds Approved	Funds Exp Project to	
CGP -704-96	\$	1,143,864.00	\$99	7,169.35
	\$	1,143,864.00	\$99	<u>7,169.35</u>
	_	Funds Approved	Funds Exp Project to	
CFP 501-02 CFP 501-03 CFP 502-03	\$ —	1,327,258.00 1,026,569.00 216,821.00	843	2,258.00 3,263.40 5,150.30
	\$	2.570.648.00	\$2.220	<u>.671.70</u>

#### Hamtramck, Michigan

# NOTES TO THE BASIC FINANCIAL STATEMENTS (CONTINUED)

December 31, 2004

#### NOTE 4 - Other Notes (Continued)

#### 4c. Commitments and Contingencies (Continued)

#### Contingencies

11:

The Commission is subject to possible examination by Federal and State authorities who determine compliance with terms, conditions, laws and regulations governing other grants given to the Commission in the current and prior years. No significant violations of finance-related legal or contractual provisions occurred.

The Commission is a defendant in lawsuits involving a former employee. The ultimate outcome of these lawsuits cannot presently be determined, however, provision for any liability that may result has not been made in the financial statements.

#### Hamtramck, Michigan

# COMBINING STATEMENT OF NET ASSETS BY PROGRAM

ASSETS	Low Rent Program	Comprehensive Grant Program
Current Assets:		
Cash and cash equivalents	\$ 98,024.32	r
Receivable - net of allowances:	# 70,024.32	<b>a</b> — (
Accounts	48,949.45	
Due from (to) interprogram	981,673.46	146,694.65
Prepaid expenses	67,540.14	140,094.05
Total Current Assets	1,196,187.37	146,694.65
Noncurrent Assets:		
Capital assets:		
Land, improvements, and construction in progress	184,325.00	
Other capital assets, net of depreciation	11,484,626.04	
Total capital assets- net	11,668,951.04	
Total Noncurrent Assets	11,668,951.04	
Total Assets	\$ <u>12,865,138.41</u>	\$146,694.65

# Hamtramck, Michigan

# COMBINING STATEMENT OF NET ASSETS BY PROGRAM (CONTINUED)

	Low Rent Program	Comprehensive Grant Program
LIABILITIES		
Current Liabilities:		
Accounts Payable	\$ 92,996.70	\$
Accrued compensated absences	1,981.16	<i>U</i>
Tenant security deposit liability	71,117.50	
Deferred revenues	31,513.45	146,694.65
Total Current Liabilities	197,608.81	146,694.65
Noncurrent Liabilities:		
Accrued compensated absences	17,830.40	
Total Noncurrent Liabilities	17,830.40	
Total Liabilities	215,439.21	146,694.65
NET ASSETS		
Invested in capital assets	11,668,951.04	
Unrestricted	980,748.16	
Total Net Assets	12,649,699.20	
Total Liabilities and Net Assets	\$_12,865,138.41	\$146,694.65

#### Hamtramck, Michigan

# COMBINING STATEMENT OF NET ASSETS BY PROGRAM (CONTINUED)

	Capital Fund Program	Totals
ASSETS		
Current Assets:		
Cash and cash equivalents	· · · ·	\$ 98,024.32
Receivable - net of allowances:		
Accounts	1,197,775.09	1,246,724.54
Due from (to) interprogram	(1,128,368.11)	
Prepaid expenses		67,540.14
Total Current Assets	69,406.98	1,412,289.00
Noncurrent Assets:		
Capital assets:		
Land, improvements, and construction in progress	693,023.03	877,348.03
Other capital assets, net of depreciation	1,057,858.00	12,542,484.04
Total capital assets- net	1,750,881.03	13,419,832.07
Total Noncurrent Assets	1,750,881.03	13,419,832.07
Total Assets \$	1,820,288.01	\$ 14,832,121.07

# Hamtramck, Michigan

# COMBINING STATEMENT OF NET ASSETS BY PROGRAM (CONTINUED)

LIABILITIES Current Liabilities:		Capital Fund Program		Totals
*Accounts Payable				
Accrued compensated absences	\$	69,406.98	\$	162,403.68
Tenant security deposit liability				1,981.16
Deferred revenues				71,117.50
·				178,208.10
Total Current Liabilities	_	69,406.98		413,710.44
Noncurrent Liabilities:				
Accrued compensated absences				
	_			17,830.40
Total Noncurrent Liabilities				17,830.40
Total Liabilities		69,406.98		431,540.84
NET ASSETS	<del></del>			<del></del>
Invested in capital assets	_			
Unrestricted	I	,750,881.03		419,832.07
				980,748.16
Total Net Assets	1,	750,881.03	14,	400,580.23
Total Liabilities and Net Assets	\$1,	820,288.01 \$	14,	832,121.07

# Hamtramck, Michigan

# COMBINING STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND NET ASSETS BY PROGRAM

# For Year Ended December 31, 2004

IJ

Operating Revenues: Rental revenue Operating subsidies- HUD grants Other revenues  Total operating revenues	Low Rent Program  \$ 911,405.48 918,988.00 19,583.86  1,849,977.34	
Operating Expenses:		
Personal services		
Utilities	929,317.38	
Operations and maintenance	589,121.66	
Insurance	250,430.54	
Payment in lieu of taxes	128,056.86	
Other supplies and expenses	36,439.00	
Depreciation	145,134.45	
•	622,642.89	
Total operating expenses	2,701,142.78	
Operating income (loss)	(851,165.44)	
Non-operating revenues (expenses):		
Interest and investment earnings	465.87	
Net non-operating revenues (expenses)	465.87	
Income (loss) before other revenues, expenses, gains, losses and transfers	(850,699.57)	
Operating transfers in (out)	136,343.69	
Change in net assets	(714,355.88)	
Net assets at beginning of year	0.000	
Equity transfers	8,235,269.02 5,128,786.06	2,933,027.06 (2,933,027.06)
Net assets at end of year	\$ <u>12,649,699.20</u> \$	(2,732,027,00)

#### Hamtramck, Michigan

# COMBINING STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND NET ASSETS BY PROGRAM (CONTINUED)

# For Year Ended December 31, 2004

Operating Revenues:		Capital Fund Program	_	Totals	
Rental revenue	•		_		
Operating subsidies- HUD grants	\$		\$	911,405.48	U
Other revenues		205,750.67		1,124,738.67	
			_	19,583.86	
Total operating revenues		205,750.67		2,055,728.01	
Operating Expenses:				·	
Personal services				000.04=	
Utilities				929,317.38	
Operations and maintenance				589,121.66	
Insurance				250,430.54	
Payment in lieu of taxes				128,056.86	
Other supplies and expenses		69,406.98		36,439.00	
Depreciation		05,400.56		214,541.43 622,642.89	
	-			022,042.89	
Total operating expenses	-	69,406.98	_	2,770,549.76	
Operating income (loss)		136,343.69		(714,821.75)	
Non-operating revenues (expenses):					
Interest and investment earnings				465.55	
Ž				465,87	
Net non-operating revenues (expenses)				465.87	
Income (loss) before other revenues, expenses, gains, losses and transfers		136,343.69		(714,355.88)	
Capital contributions		165,246,05		16504605	
Operating transfers in (out)		(136,343.69)		165,246.05	
		(150,575.09)			
Change in net assets		165,246.05		(549,109.83)	
Net assets at beginning of year		3,781,393.98		4 040 602 04	
Equity transfers	ľ		14	4,949,690.06	
	_ (.	2,195,759.00)		<del></del>	
Net assets at end of year	\$	1,750,881.03 \$	14	1,400,580.23	

## Hamtramck, Michigan

# COMBINING STATEMENT OF CASH FLOWS BY PROGRAM

# For Year Ended December 31, 2004

U

Cash flows from operating activities:	_	Low Rent Program		aprehensive nt Program
Cash received from tenants				
	\$	935,152.47	\$	
Cash received from HUD grants- operating	-	918,988.00		<del></del>
Cash received from other operating activities		19,583.86		
Cash payments for goods and services		(1,103,907.21)		
Cash payments to employees-salaries		(649,974.77)		
Cash payments for employee benefit contributions		(332,065.58)		<del></del>
Cash payments for in lieu of property taxes	_	(46,814.00)		
Net cash provided (used) by operating activities		(259,037.23)		
Cash flows from noncapital financing activities:				
Operating transfers in (out)	_	136,343.69		·
Net cash provided (used) from non capital financing activities	-	136,343.69		
Cash flows from capital and related financing activities:				
Receipts (payments) from interprograms		100 011 06		
resorba (paymona) nom morprograms	•	120,011.26		
Net cash (used) for capital and related financing activities	_	120,011.26		
Cash flows from investing activities:				
Interest and dividends		465.87		
Receipts (payments) from tenant security deposits	_	(11,337.53)		
Net cash provided (used) from investing activities		(10,871.66)	-	
Net increase (decrease) in cash and cash equivalents		(13,553.94)		
Cash and cash equivalents at beginning of year		111,578.26		
Cash and cash equivalents at end of year	\$	98,024.32	·	

#### Hamtramck, Michigan

# COMBINING STATEMENT OF CASH FLOWS BY PROGRAM (CONTINUED)

# For Year Ended December 31, 2004

		Low Rent Program	Comprehensiv Grant Progran	
Reconciliation of operating income (loss) to net cash	_			_
provided (used) by operating activities:				
Operating income (loss)	\$	(851,165.44)	s	_ ; .
Adjustments to reconcile operating income to net cash provided		,,,	<del>-</del>	- <i>U</i>
(used) by operating activities:				
Depreciation expense		622,642.89		_
Changes in assets and liabilities:		,-		
Receivables		(3,810.94)	<u></u>	_
Prepaid expenses	•	(3,801.14)		_
Accounts and other payables		2,262.44		_
Deferred revenues		27,557.93		
Compensated absences	_	(52,722.97)		- -
Net cash provided (used) by operating activities	.\$ <u></u>	(259,037.23)	\$	:

#### Hamtramck, Michigan

# COMBINING STATEMENT OF CASH FLOWS BY PROGRAM (CONTINUED)

# For Year Ended December 31, 2004

IJ

		Capital Fund Program		Totals
Cash flows from operating activities:	_			
Cash received from tenants	\$		\$	>50,102
Cash received from HUD grants- operating		205,750.67		1,124,738.67
Cash received from other operating activities		<del></del>		19,583.86
Cash payments for goods and services		(69,406.98)		(1,173,314.19)
Cash payments to employees-salaries				(649,974.77)
Cash payments for employee benefit contributions				(332,065.58)
Cash payments for in lieu of property taxes				(46,814.00)
	•			
Net cash provided (used) by operating activities	-	136,343.69		(122,693.54)
Cash flows from noncapital financing activities:				
Operating transfers in (out)		(136,343.69)		
· · · · · · · · · · · · · · · · · · ·	-	(80.040.09)		
Net cash provided (used) from non capital financing activities	•	(136,343.69)		
Cash flows from capital and related financing activities:				
Capital contributions		016 950 22		015 050 00
Receipts (payments) from interprograms		215,850.33		215,850.33
Payments for capital assets		(120,011.26)		
rayments for capital assets	•	(95,839.07)		(95,839.07)
Net cash (used) for capital and related financing activities	_		-	120,011.26
Cash flows from investing activities:				
Interest and dividends				465.87
Receipts (payments) from tenant security deposits		<del></del>	٠	(11,337.53)
	-	<del></del>	-	(11,557.55)
Net cash provided (used) from investing activities	_		-	(10,871.66)
Net increase (decrease) in cash and cash equivalents				(13,553.94)
Cash and cash equivalents at beginning of year				111,578.26
out and out of the month at obtaining of your			-	111,376.20
Cash and cash equivalents at end of year	\$ =		\$ =	98,024.32
Noncash Investing, Capital and Financing Activities:				
Acquisition of capital assets on account	\$	69,406.98	\$	69,406.98
•	-	55,100.50	Ψ=	07,100.70

# Hamtramck, Michigan

# COMBINING STATEMENT OF CASH FLOWS BY PROGRAM (CONTINUED)

# For Year Ended December 31, 2004

	<u>-</u>					
· .	Capital Fund Program			Totals		
Reconciliation of operating income (loss) to net cash			-			
provided (used) by operating activities:						
Operating income (loss)	\$	136,343.69	\$	(714,821.75)	Ü	
Adjustments to reconcile operating income to net cash provided	Ψ	130,242,021	Ф	(714,021.75)	_	
(used) by operating activities:						
Depreciation expense		_		<i>633 643 8</i> 0		
Changes in assets and liabilities:				622,642.89		
Receivables				(2.910.04)		
Prepaid expenses				(3,810.94)		
Accounts and other payables				(3,801.14)		
Deferred revenues				2,262.44		
·				27,557.93		
Compensated absences	_		_	(52,722.97)		
Net cash provided (used) by operating activities	\$ <u></u>	136,343.69	<b>s</b>	(122,693.54)		
and the same of th						

#### Hamtramck, Michigan

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND NOTES TO THE SCHEDULE OF FEDERAL AWARDS

## Year Ended December 31, 2004

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

· •	Fiscal Year	Federal Grantor	Federal CFDA No.	Expenditures
		U.S. Department of HUD	· <u>····</u>	
	2004	Public and Indian Housing <u>Major - Direct Program</u> Low Rent Program	14.850a	\$918,988.00
r	2004	Public and Indian Housing  Major - Direct Program  Capital Fund program	14.872	\$370,996.72
		Total		\$ <u>1,289,984.72</u>

# NOTES TO THE SCHEDULE OF FEDERAL AWARDS

# NOTE 1 - Significant Accounting Polices

The schedule of federal awards has been prepared on the accrual basis of accounting.

# Hamtramck, Michigan

# FINANCIAL DATA SCHEDULE

# Year Ended December 31, 2004

FI	os .				
Li	ne		Low Rent		Comprehensive
Item	No.		Program		Grant Program
	Assets:		14.850a		14.859
	Current Assets:			•	
,	Cash				
ΙI	I Cash-unrestricted	\$	98,024.32	\$	
100	O Total cash	_	98,024.32	_	
	Accounts and notes receivable:				
126					
126.	1 Allowance for doubtful accounts-dwelling rents		54,449.45		
	document dwelling tenis	-	(5,500.00)	_	
120	accounts		48,949.45		
142	r — Poures mid Odici 922cis		<i>58 545 4</i> .		
144/	· · · · · · · · · · · · · · · · · · ·		67,540.14		
(347)	r-g-mon	<del>-</del>	981,673.46		146,694.65
150	Total current assets		1,196,187.37		146,694.65
	Noncurrent Assets:				
	Fixed assets:				
161	Land		184 205 05		
162	Buildings		184,325.00		
163	Furniture, equipment and machinery-dwellings	ı	15,406,085.94		<del></del> ·
164 165	rumiture, equipment and machinery-administration		321,812.10 496,057.02		
166	Leasehold improvements		483,753.00		<del></del>
100	Accumulated depreciation	(5	5,223,082.02)	•	
160	TAIG		, == ,====,		
160	Total fixed assets, net of accumulated depreciation	_1	1,668,951.04		
180	Total noncurrent assets	1	1,668,951.04	•	
190	Total Assets	\$ <u>_1</u> 2	2,865,138.41   \$		146,694.65

## Hamtramck, Michigan

# FINANCIAL DATA SCHEDULE (CONTINUED)

FDS Line Item No	D.		Low Rent Program 14.850a		Comprehensive Grant Program 14.859	
	Liabilities and Equity:	-	14.0504	-		
	Liabilities:					
	Current Liabilities:					ŧ
312	Accounts payable < 90 days	\$	(69,951.32)	¢		
322 333	Accrued compensated absences- current portion Accounts payable -other government		(1,981.16) (23,045.38)	Ψ		
341	Tenant security deposits		(71,117.50)			
342	Deferred revenues		(31,513.45)	_	(146,694.65)	
310	Total current liabilities		(197,608.81)	_	(146,694.65)	
	Noncurrent Liabilities:					
354	Accrued compensated absences- non current portion	_	(17,830.40)	-		
350	Total noncurrent liabilities		(17,830.40)	_		
300	Total liabilities		(215,439.21)	_	(146,694.65)	
	Equity:					
508.1	Investment in capital assets, Net of Related Debt	<u>(1</u>	1,668,951.04)	_		
512.1	Unrestricted Net Assets	<del></del>	(980,748.16)	_		
600	Total Liabilities and Equity	\$ <u>(1</u> :	2,865,138.41)	\$_	(146,694.65)	

## Hamtramck, Michigan

## FINANCIAL DATA SCHEDULE (CONTINUED)

FDS Line Item N		Low Rent Program	Comprehensive Grant Program
ALOMI IA	Revenue:	14.850a	14.859
703	Net rental revenue	\$ (912.828.65)	ď
704	Tenant revenue-other	\$ (912,828.65) (11,968.83)	<b>.</b>
705	Total tenant revenue	(924,797.48)	· ·
706	HUD PHA operating grants	(918,988.00)	
711	Investment income-unrestricted	(465.87)	
715	Other revenue	(19,583.86)	
700	Total revenue	(1,863,835.21)	
	Expenses:		
	Administrative		:
911	Administrative salaries	272,165.98	· ·
912	Auditing fees	6,294.68	
914	Compensated absences	(52,722.97)	
915 916	Employee benefit contributions-administrative Other operating-administrative	132,930.91 1 <b>27,</b> 779.77	**************************************
	Tenant services		
921	Tenant services-salaries	6,487.34	
924	Tenant services-other	11,060.00	
	Utilities		
931	Water	115,395.19	
932	Electricity	269,888.29	<del></del>
933	Gas	203,838.18	
	Ordinary maintenance and operation		
941	Ordinary maintenance and operation-labor	342,221.45	
942	Ordinary maintenance and operation-materials & other	<b>56,983.35</b>	<del></del>
943 945	Ordinary maintenance and operation-contract costs Employee benefit contributions-ordinary maintenance	125,288.27	<del></del>
773	employee ceneut contributions-ordinary maintenance	199,134.67	

## Hamtramck, Michigan

## FINANCIAL DATA SCHEDULE (CONTINUED)

## Year Ended December 31, 2004

Ū

FDS Line Item No.		Low Rent Program 14.850a	Comprehensive Grant Program 14.859
. ]	Protective services	<del></del>	
952 1	Protective services-other contract costs	8,018.00	
953 1	Protective services-other	60,140.92	
(	General expenses		
961 1	insurance premiums	128,056.86	
963 I	Payments in lieu of taxes	36,439.00	
964 I	Bad debts- tenant rents	13,392.00	
968 \$	Severance expense	29,100.00	
969	Total operating expenses	2,091,891.89	
970 I	Excess (deficit) operating revenue over operating expenses	(228,056.68)	
974 I	Depreciation expense	622,642.89	
7	Cotal expenses other than total operating	622,642.89	
	Excess (deficit) of revenue over expenses before		
	perating transfers in (out) and depreciation add back	(850,699.57)	
1001	Operating transfers in	136,343.69	
	excess (deficit) of revenue over expenses after		
C	perating transfers in (out) and depreciation add back	\$ <u>(714,355.88)</u>	\$

## Hamtramck, Michigan

## FINANCIAL DATA SCHEDULE (CONTINUED)

## Year Ended December 31, 2004

IJ

FDS Line Item No		Capital Fund Program 14.872		Total
	Assets:		-	
*-	Current Assets:			
	Cash			
111	Cash-unrestricted \$		\$_	98,024.32
100	Total cash		_	98,024.32
	Accounts and notes receivable:			
122	Accounts receivable-HUD	1,197,775.09		1,197,775.09
126	Accounts receivable- tenants-dwelling rents			54,449,45
126.1	Allowance for doubtful accounts-dwelling rents			(5,500.00)
		····	_	
120	Total receivables, net of allowance for doubtful accounts	1,197,775.09	-	1,246,724.54
142	Prepaid expenses and other assets			67,540.14
144/				
(347)	Interprogram due from	(1,128,368.11)	_	······································
150	Total current assets	69,406.98	_	1,412,289.00
	Noncurrent Assets:			
	Fixed assets:			
161	Land	<del></del>		184,325.00
162	Buildings	1,057,858.00		16,463,943.94
163	Furniture, equipment and machinery-dwellings			321,812.10
164	Furniture, equipment and machinery-administration		•	496,057.02
165	Leasehold improvements			483,753.00
166	Accumulated depreciation	£02 022 02		(5,223,082.02)
167	Construction in progress	693,023.03	_	693,023.03
160	Total fixed assets, net of accumulated depreciation	1,750,881.03	_	13,419,832.07
180	Total noncurrent assets	1,750,881.03	_	13,419,832.07
190	Total Assets \$	1,820,288.01	\$_	14,832,121.07

# Hamtramck, Michigan

# FINANCIAL DATA SCHEDULE (CONTINUED)

FDS Line Item No. Linbilities and Equity: Liabilities	Capital Fund Program 14.872 Total	
Current Liabilities:  312 Accounts payable < 90 days  322 Accrued compensated absences- current portion  Accounts payable -other government  Tenant security deposits  342 Deferred revenues  310 Total current liabilities  Noncurrent Liabilities:	\$ (69,406.98) \$ (139,358.30 — (1,981.16 — (23,045.38 — (71,117.50 — (178,208.10 (69,406.98) (413,710.44)	) ) )
354 Accrued compensated absences- non current portion 350 Total noncurrent liabilities	(17,830.40)	
300 Total liabilities  Equity:	(17,830.40) (69,406.98) (431,540.84)	
508.1 Investment in capital assets, Net of Related Debt 512.1 Unrestricted Net Assets	(1,750,881.03) (13,419,832.07)	
600 Total Liabilities and Equity	\$\(\begin{array}{c} (980,748.16) \\ \\$\(\begin{array}{c} (1,820,288.01) & \frac{(14,832,121.07)}{\cdot \cdot	

## Hamtramck, Michigan

# FINANCIAL DATA SCHEDULE (CONTINUED)

FD: Lin Item 1		P	oital Fund rogram 4.872		Total	
v 703						
704		\$			12,828.65) [11,968.83)	U
705	Total tenant revenue		<del></del>	(9	24,797.48)	
706	HUD PHA operating grants					
706.	haramp Prints		5,750.67)		24,738.67)	
711	Investment income-unrestricted	(16	5,246.05)	(1	65,246.05)	
715	Other revenue				(465.87)	
				(	19,583.86)	
700	Total revenue	(37	0,996.72)	(2,2	34,831.93)	
	Expenses:				_ <del></del>	
	Administrative					
911	Administrative salaries			_	<b></b>	
912	Auditing fees		<del></del>	2	72,165.98	
914	Compensated absences				6,294.68	
915	Employee benefit contributions-administrative		<del></del>		2,722.97)	
916	Other operating-administrative	6	9,406.98		32,930.91 97,186.75	
	Tenant services					
921	Tenant services-salaries				C 407 24	
924	Tenant services-other		<del></del>		6,487.34	
	Utilities		~		11,060.00	
931	Water			•		
931	··			11	5,395.19	
933	Electricity		*******		9,888.29	
נכע	Gas				3,838.18	
	Ordinary maintenance and operation					
941	Ordinary maintenance and operation-labor			2.4	2 221 45	
942	Ordinary maintenance and operation-materials & other				2,221.45	
943 945	Ordinary maintenance and operation-contract costs				6,983.35 5,288.27	
74J	Employee benefit contributions-ordinary maintenance				9,134.67	

## Hamtramck, Michigan

# FINANCIAL DATA SCHEDULE (CONTINUED)

FDS Line Item No		Capital Fund Program 14.872	Total	
· 952	Protective services Protective services-other contract costs	<del> </del>	<del></del>	
953	Protective services-other		8,018.00	i
373	Flotective services-other		60,140.92	U
	General expenses			
961	Insurance premiums		128,056.86	
963	Payments in lieu of taxes		36,439.00	
964	Bad debts- tenant rents		13,392.00	
968	Severance expense		29,100.00	
969	Total operating expenses	69,406.98	2,161,298.87	
970	Excess (deficit) operating revenue over operating expenses	301,589.74	73,533.06	
974	Depreciation expense		622,642.89	
	Total expenses other than total operating		622,642.89	
1001	Excess (deficit) of revenue over expenses before operating transfers in (out) and depreciation add back Operating transfers in Operating transfers out	301,589.74	(549,109.83) 136,343.69	
1002	Obergring generates out	(136,343.69)	(136,343.69)	
	Excess (deficit) of revenue over expenses after operating transfers in (out) and depreciation add back	\$ <u>165,246.05</u> \$	(549,109.83)	

# Sailor

Certified Public Accountants

IJ

# Khan & Co.

Report on Compliance and on Internal Control Over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Board of Commissioners Hamtramck Housing Commission Hamtramck, Michigan

We have audited the financial statements of the Hamtramck Housing Commission, Michigan, (Commission) as of and for the year ended December 31, 2004, and have issued our report thereon dated July 20, 2005. Except as discussed in the following paragraph, we conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Because of the weak condition of the Commission's records as they relate to fixed asset accounting and other accounting records, we were unable to validate fixed assets and other financial statement amounts. In addition, we were unable to determine the validity of these accounts through the use of alternative procedures.

Compliance

As part of obtaining reasonable assurance about whether the Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under Government Auditing Standards which are described in the accompanying schedule of findings and questioned costs.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Commission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgement, could adversely affect the Commission's ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs.

Khan & Co.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable conditions described in findings 1 through 4 are material weaknesses.

This report is intended for the information of the Hamtramck Housing Commission, Michigan's management, and federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Sailor, Khan & Co.

for than &w.

July 20, 2005

# Sailor

Certified Public Accountants

# Khan & Co.

Report on Compliance with Requirements Applicable to Each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133

Board of Commissioners Hamtramck Housing Commission Hamtramck, Michigan

Compliance

We have audited the compliance of the Hamtramck Housing Commission, Michigan, (Commission) with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended December 31, 2004. The Commission's major federal programs are identified in the schedule of expenditures of federal awards. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Commission's management. Our responsibility is to express an opinion on the Commission's compliance based on our audit.

Except as discussed in the following paragraph, we conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Commission's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Commission's compliance with those requirements.

Because of the weak condition of the Commission's records as they relate to fixed asset accounting and other accounting records, we were unable to validate fixed assets and other financial statement amounts. In addition, we were unable to determine the validity of these accounts through the use of alternative procedures.

In our opinion, except for the effect of such adjustments, if any, as might have been determined to be necessary had we been able to determine the validity of fixed assets, the Commission complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2004. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs.

Internal Control Over Compliance

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The management of the Commission is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal program. In planning and performing our audit, we considered the Commission's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Khan & Co.

We noted certain matters involving the internal control over compliance and its operations that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgément, could adversely affect the Commission's ability to administer a major federal program in accordance with applicable requirements of laws, regulations, contracts and grants. Reportable conditions are described in the accompanying schedule of findings and questioned costs.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level of risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable conditions described in findings 5 and 6 are material weaknesses.

This report is intended for the information of the Hamtramck Housing Commission, Michigan's management, and federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Sailor, Khan & Co. July 20, 2005

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#### Hamtramck, Michigan

## STATUS OF PRIOR AUDIT FINDINGS

#### December 31, 2004

The prior audit report for the year ended December 31, 2003 contained a total of nine audit findings:

#### Financial Statement Findings

. 1. Finding: Comprehensive Grant Programs

Status:

Not implemented - see current finding #1

2. Finding:

Fixed Asset and Depreciation Records

Status:

Not implemented - see current finding #2

3. Finding:

**Budget Overruns** 

Status:

Implemented

4. Finding: General Ledger

Status:

Not implemented - see current finding #3

#### Federal Awards Findings

5. Finding: Status:

Tenant Accounts Receivable and Security Deposit

Implemented

б. Finding:

Minutes Not Signed

Status:

Not implemented - see current finding #5

7. Finding: Status:

Bank Collateral Implemented

8. Finding:

Tenant File

Status:

Implemented

9. Finding: Missing Documents

Status:

Implemented

## Hamtramck, Michigan

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS

## December 31, 2004

## SECTION I - SUMMARY OF AUDITOR RESULTS

Auditee qualified as low-risk auditee?

#### Financial Statement:

<b>r</b> -	Type of audi	itor's report issued:	Qualified
Internal control over financial reporting:		trol over financial reporting:	
		terial weakness(es) identified? cortable condition(s) identified that are not	Yes
		sidered to be material weaknesses?	No
	Noncomplian	nce material to financial statements noted?	Yes
-	Is a "going c	oncern" explanatory paragraph included in audit report?	No
Federal	Awards:		**
	Internal cont	rol over major programs:	
		erial weakness(es) identified? ortable condition(s) identified that are not	Yes
		sidered to be material weaknesses?	No
	Type of audit	tor's report issued on compliance for major programs:	Qualified
	Any audit fin	dings disclosed that are required to be reported with section 510(a) on Circular A-133?	Yes
	Identification	of major programs:	1
	CFDA Number(s)	Name of Federal Program	•
	14-850a	Public and Indian Housing	
	14-872	Public and Indian Housing - Capital Fund Program	
•		old used to distinguish between pe B programs:	\$300,000

Yes

#### Hamtramck, Michigan

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

#### December 31, 2004

#### SECTION II - FINANCIAL STATEMENT FINDINGS

The current audit report for the year ended December 31, 2004 disclosed the following Financial Statement audit findings:

Comprehensive Grant Programs / Capital Fund Programs

#### Criteria:

The Housing Commission must ensure that Comprehensive Grant Programs (CGP) and Capital Fund Programs (CFP) are properly accounted for on the general ledger.

U

#### Condition:

We noted that the Housing Commission does not sufficiently perform general ledger analysis of the Comprehensive Grant Programs and Capital Fund Programs. No specific identification is maintained as to whether the expenses incurred are hard cost or soft cost. In addition, old CGP program 704-96 is still not fully expended as of December 31, 2004, and there is a significant amount showing as a receivable from HUD on the Capital Fund Programs.

#### Questioned Costs:

Not determinable

#### Effect:

The CGP and CFP balances per the unadjusted general ledger do not appear to be properly supported, and there currently appears to be a significant unfunded amount due from HUD.

#### Cause:

The Housing Commission did not ensure the accuracy of the CGP and CFP balances per the general ledger and did not request funds from HUD in a timely manner.

#### Recommendation:

We recommend that the Housing Commission make it a priority to properly identify CGP and CFP activity in order to ensure an accurate and correct accounting of Comprehensive Grant Programs and Capital Fund Programs. In addition, all grant expenditures and HUD requisitions for funds must be monitored on a timely basis.

#### Hamtramck, Michigan

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

#### December 31, 2004

#### SECTION II - FINANCIAL STATEMENT FINDINGS (CONTINUED)

1. Comprehensive Grant Programs / Capital Fund Programs (Continued)

#### Management's Response:

This item has already been identified as a priority by the current Executive Director (tenure start date 12/29/04). Poor procurement procedures in the past produced/resulted in the present findings; these procedures have already been updated/replaced with ongoing vigilance.

U

#### Action Plan:

CGP and CFP activity will be monitored by the Financial Manager, the contracted Fee Accountant, the Executive Director and properly reported to the Board of Commissioners. For this and other specific financially-related areas of concern, two (2) computer software programs were installed and on-site training has taken place for both programs; MIP (general ledger, financial accounting software) and FAS (asset inventory software) are also integrated programs, meaning that entries into FAS can be immediately integrated into the correlating financial software components. Once fully implemented, this will greatly reduce margin or errors and "missed" entries. In addition, the new Executive Director meets personally with the Financial Manager on a daily basis to keep abreast of financial matters and the new Board of Commissioners now meet twice monthly in an effort to provide proper oversight.

## Hamtramck, Michigan

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

## December 31, 2004

## SECTION II - FINANCIAL STATEMENT FINDINGS (CONTINUED)

2.

	Fixed Asset and Depreciation Records
	Criteria:
•	Fixed asset records must be sufficiently detailed. Amounts reported on the depreciation schedules must be supported by a complete physical inventory and detailed sufficiently to determine the source of funding.
	Condition:
	We noted that the Housing Commission 's fixed asset records are not sufficiently detailed. There did not appear to be an inventory of fixed assets for amounts reported on the depreciation schedule.
	Questioned Costs:
	None ·
•	Effect:
	The Housing Commission's fixed assets reported in the financial statements may not be accurate.
	Cause:
	Unknown.
	Recommendation:
	We recommend that the Housing Commission perform a thorough accounting of fixed asset records and make necessary adjustments to correct its depreciation schedules.

#### Hamtramck, Michigan

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

#### December 31, 2004

## SECTION II - FINANCIAL STATEMENT FINDINGS (CONTINUED)

2. Fixed Asset and Depreciation Records (Continued)

Management's Response:

The entire scope of "fixed assets" has been given minimal importance or attention in the past. The overall management of the office failed to pay proper attention to these details (and others). Corrections were never properly addressed for this finding.

Action Plan:

Responsible Person for Finding Resolution: Financial Manager/Maintenance Supervisor/Executive Director

FAS (Government Asset Inventory) software has been installed; on-site training has been given. Hamtramck Housing Commission (HHC) is in process of implementing a bar-code inventory system for use within this software system; this will result in better accuracy of results and greatly reduce the margin for errors and duplications. FAS is also integrated with the new financial software (MIP) which will also provide the same benefits to accuracy, errors, omissions and duplications in financial reporting. Once all components are in place (no longer than 6 months), a "complete" physical inventory will be taken of all assets at both housing complexes (dwelling and non-dwelling alike) and for perhaps the first time, HHC will be in a position to have an accurate accounting of its assets. In addition, both new software systems incorporate specific depreciation factors so desperately needed; there is also provision for the possibility of being able to "correct" previous errors for reporting purposes.

### Hamtramck, Michigan

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

#### December 31, 2004

## SECTION II - FINANCIAL STATEMENT FINDINGS (CONTINUED)

3.	General Ledger.
₹.	Criteria:
	The Housing Commission should take steps necessary to ensure the accuracy and completeness of financial statements.
	Condition:
	The general ledger was not properly maintained. In several instances we noted that accounts contained incorrect balances and required numerous adjusting entries to reflect actual balances at year end.
	Questioned Costs:
	None.
	Effect:
	The Housing Commission's financial statements before any adjusting entries contained numerous errors.
	Cause:
	Numerous transactions were incorrectly recorded by the Housing Commission. The Housing Commission did not exercise adequate control over the general ledger function.
	Recommendation:
	We recommend that it is imperative for the Housing Commission to exercise more care in processing and recording transactions to ensure the integrity of its financial system.
	Management's Response:
	We fully agree with this finding; this problem should not be occurring.
	Action Plan:
	Responsible Person for Finding Resolution: Financial Manager/Fee Accountant/Executive Director.
	In addition to the numerous benefits expected through the use of new MIP software (see previous responses), it is the basic duty of the Fee Accountant to ensure that general ledger entries are "correct". Our Fee

Accountant is being "placed on notice" that should this occurrence repeat itself, other services will be procured.

## Hamtramck, Michigan

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

## December 31, 2004

OE.	TION II - FENANCIAL STATEMENT FINDINGS (CONTINUED)
4.	Payroll.
;	Criteria:
	Salary amounts reflected on the general ledger must reconcile to the wages reported on the quarterly tax return.
	Condition:
	We noted a significant difference between salaries reported on the general ledger and salaries reported on the Federal 941 quarterly tax returns.
	Questioned Costs:
	None.
	Effect:
	Salary/wages paid to the employees in fiscal year 2004 were not in agreement with the general ledger.
	Cause:
	Unknown.
	Recommendation:
	We recommend that the PHA perform a payroll reconciliation on a periodic basis to ensure that salaries reported in the general ledger agree to the salaries reported on the 941 tax returns.
	Management's Response:
	We agree; these figures are intrinsic to our record keeping.
	Action Plan: Responsible Person for Finding Resolution: Financial Manager/Executive Director.
•	Effective immediately, the Financial Manager will meet with the Executive Director no less then once per month to verify proper general ledger entry of employee salaries and also verify agreement with 941 reporting prior to submission.

## Hamtramck, Michigan

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

December 31, 2004

## SECTION III - FEDERAL AWARD FINDINGS

The cu	rrent audit report for the year ended December 31, 2004 disclosed the following Federal Awards audit findings
<b>5</b> .	Minutes Not Signed
	Federal Awards:
	14.850 - Public and Indian Housing - Low Rent Program
	Criteria:
	Minutes of meeting of the Board are incomplete unless they are signed by the Chairman and the Secretary.
	Condition:
	We noted that various minutes of meetings of the Board of Commissioners were not signed.
	Questioned Costs:
	None.
	Effect:
	Minutes of meeting are incomplete.
	Cause:
	The Housing Commission did not place emphasis on the completeness of the Board Minutes.
	Recommendation:
	We recommend that the Housing Commission ensure that all minutes are adequately signed in order to ensure their completeness.
•	

Hamtramck, Michigan

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

December 31, 2004

## SECTION III - FEDERAL AWARD FINDINGS (CONTINUED)

5. Minutes Not Signed (Continued)

Management's Response:

This item has already been identified as a priority by the current Executive Director (tenure start date: 12/29/04). Due to a rapid succession of upper management turnovers and upheavals during FY 2004, the current administration is unable to locate supporting documentation; this includes fully-executed copies of the minutes from regular Board of Commissioners meetings.

Action Plan:

Responsible Person for Finding Resolution: Assistant To The Executive Director/Executive Director President, Board of Commissioners

Since the onset of his tenure (12/29/04), the new Executive Director has ensured that all minutes are signed by both the Executive Director or its designee and the Board President or its designee. Prior to obtaining proper signatures, all meeting minutes must be approved by the Board of Commissioners at a public meeting.



## Hamtramck, Michigan

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

## December 31, 2004

IJ

#### SECTION III - FEDERAL AWARD FINDINGS (CONTINUED)

6.	Contract Administration
	Federal Awards:
	14.872 - Public Housing - Capital Fund Program
	Criteria:
	HUD requires that all pertinent bid and contract document forms be maintained when administering a contract.
	Condition:
٠.	We noted that the PHA did not maintain the following forms required by HUD for the Filmore Construction contract:  Instruction to bidders Reports, Certifications and Other Statements of Bid General Conditions Construction Progress Schedule Schedule of Amounts for Contracts Payments- Notice to proceed Bid tabulation form Log for potential delays.  Questioned Costs:
	None.
	Effect:
-	The PHA did not comply with HUD requirements while administering the aforementioned contract.
	Cause:
	Unknown
. /	Recommendation:
	We recommend that PHA ensure that all contracts and other required forms are signed and maintained in the contract file.

#### Hamtramck, Michigan

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

#### December 31, 2004

#### SECTION III - FEDERAL AWARD FINDINGS (CONTINUED)

6. Contract Administration (Continued)

Management's Response:

We fully agree with this finding, however please bear in mind that this finding was generated through the actions/inactions of the previous executive staff. HUD personnel had fully apprized the new E.D. of the poor and unacceptable Housing Commission procurement practices.

Action Plan:

Responsible Person for Finding Resolution: Assistant To The Executive Director/Executive Director President, Board of Commissioners.

Due to a rapid succession of upper management turnovers and upheavals during FY 2004, the current administration is unable to locate supporting documentation; almost every piece of documentation relative to the Filmore contract is "missing". One of the first actions by the present Executive Director (tenure start date: 12/29/04) was to make arrangements for both himself and the Assistant To The Executive Director to obtain proper training in procurement from Mr. Patrick McQuoid of HUD in Philadelphia. In order to make "large" procurement (i.e. A & E Services, Consultant Services, Legal Counsel, etc.), the Housing Commission is required to submit all procurement request documentation to HUD for approval prior to any ad placement or fund obligation. Since the onset of his tenure, to date the Executive Director has obtained proper HUD approval for architect/engineer, legal, consultant and various construction-related services. Proper contract administration documentation is maintained and periodically reviewed. This finding no longer applies to the Hamtramck Housing Commission, as will be evidenced during the audit for 2005.